



# ANNUAL REPORT 2023-24



**Spade**  
Innovates ways of learning

**CALCUTTA SOCIETY FOR PROFESSIONAL ACTION IN DEVELOPMENT**

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## MESSAGE FROM PRESIDENT

The year 2023-2024 has been one of transformation, resilience, and unwavering commitment for SPADE as we continued our journey of empowering marginalized communities across West Bengal and Tripura. Guided by our vision of fostering sustainable development and self-reliance, our initiatives have positively impacted over 4,45,924 individuals. Through resilience building, livelihood promotion, and educational empowerment, we have not only addressed systemic challenges such as unsafe migration, labor trafficking, and limited access to basic resources but have also strengthened communities to take charge of their own futures.

This year, we achieved remarkable milestones across our key programs. Under the Jal Jeevan Mission, our water management systems have enhanced access to safe drinking water in some of the most underserved areas, promoting health and well-being. Through our Farmer Producer Organizations (FPOs), we have reached over 2,100 farmers, equipping them with the tools, resources, and market linkages necessary for sustainable agriculture and improved livelihoods. Our innovative Livelihood Enterprise Development Programmes (LEDPs) in Tripura have empowered 300 women in sustainable livestock management, providing them with the skills and resources to strengthen their financial independence and contribute meaningfully to their households and communities.

In education, our focus on bridging the gap for first-generation learners continues through initiatives like the SPADE Bartika program, which offers supplementary education and vocational training to children in rural West Bengal. These programs are building a foundation for equitable access to knowledge and opportunity, creating a brighter future for children who are often overlooked.

These achievements would not have been possible without the steadfast support of our donors, partners, and well-wishers. Your generosity and collaboration have allowed SPADE to innovate, scale, and sustain impactful solutions tailored to the needs of the communities we serve. To our team, whose dedication and hard work drive our mission forward, and to the resilient individuals and families who inspire us with their courage and determination—thank you.

As we look to the future, we renew our commitment to addressing inequalities, building resilience, and fostering self-reliance. SPADE will continue to invest in holistic, community-driven solutions that create equitable opportunities and ensure sustainable growth for all. Together, let us create a future where no one is left behind.

Warm regards,  
**SARADINDU BANERJEE**  
President, SPADE



## SECRETARY SPEAKS

On behalf of the Board of SPADE, it is my privilege to share the progress we have made during the year 2023-2024. This has been a year of impactful change, as SPADE continued to champion the cause of marginalized communities across rural West Bengal and Tripura. With a steadfast focus on good governance, transparency, and community-centered development, SPADE has delivered results that inspire hope and build resilience among those who need it most.

Our commitment to ensuring good governance has remained central to our efforts. This year, we strengthened our internal accountability mechanisms, streamlined program oversight, and enhanced the capacity of community institutions such as Farmer Producer Organizations (FPOs) and Self-Help Groups (SHGs). These measures have fostered trust and empowered communities to actively participate in decision-making processes, laying the groundwork for sustained progress.

SPADE's initiatives in 2023-2024 delivered transformative results, empowering women as Water Quality Monitors under the Jal Jeevan Mission, promoting safe migration to combat trafficking, and enhancing livelihoods through FPOs and LEDP. By fostering agricultural productivity, financial independence, and education for first-generation learners, SPADE strengthened community resilience and sustainable growth across rural regions.

These achievements are a testament to SPADE's unwavering dedication to fostering inclusive growth. They reflect the collective efforts of our committed team, resilient communities, and the steadfast support of our donors and partners. Together, we have created a strong foundation for addressing systemic issues such as unsafe migration, lack of access to essential resources, and social inequalities.

As we move forward, SPADE's holistic approach, built on the pillars of transparency, innovation, and community participation, will remain the driving force behind our efforts. The Board is committed to upholding these principles, ensuring every initiative contributes to lasting change and equitable development.

It has been an honor to witness the perseverance of the communities we serve and the transformative power of collective action. I am confident that with continued collaboration and unwavering determination, SPADE will continue to unlock potential and create meaningful, long-term impact in the lives of those most in need.

Warm regards,

**BAIDYANATH PAUL**

Secretary, on behalf of the Board  
SPADE

## ▶ **VISION**

A sustainable and equitable world wherein all individuals, especially the marginalized, thrive through active participation

## ▶ **MISSION**

SPADE engages for the poor and marginalized, providing professional support and empowering communities through institution building, capacity enhancement, and livelihood promotion.

## ▶ **INTERVENTIONS**

Institution development, Humanitarian action, Climate change adaptations, disaster risk reduction, livelihood promotion, Human mobility and community resilience.

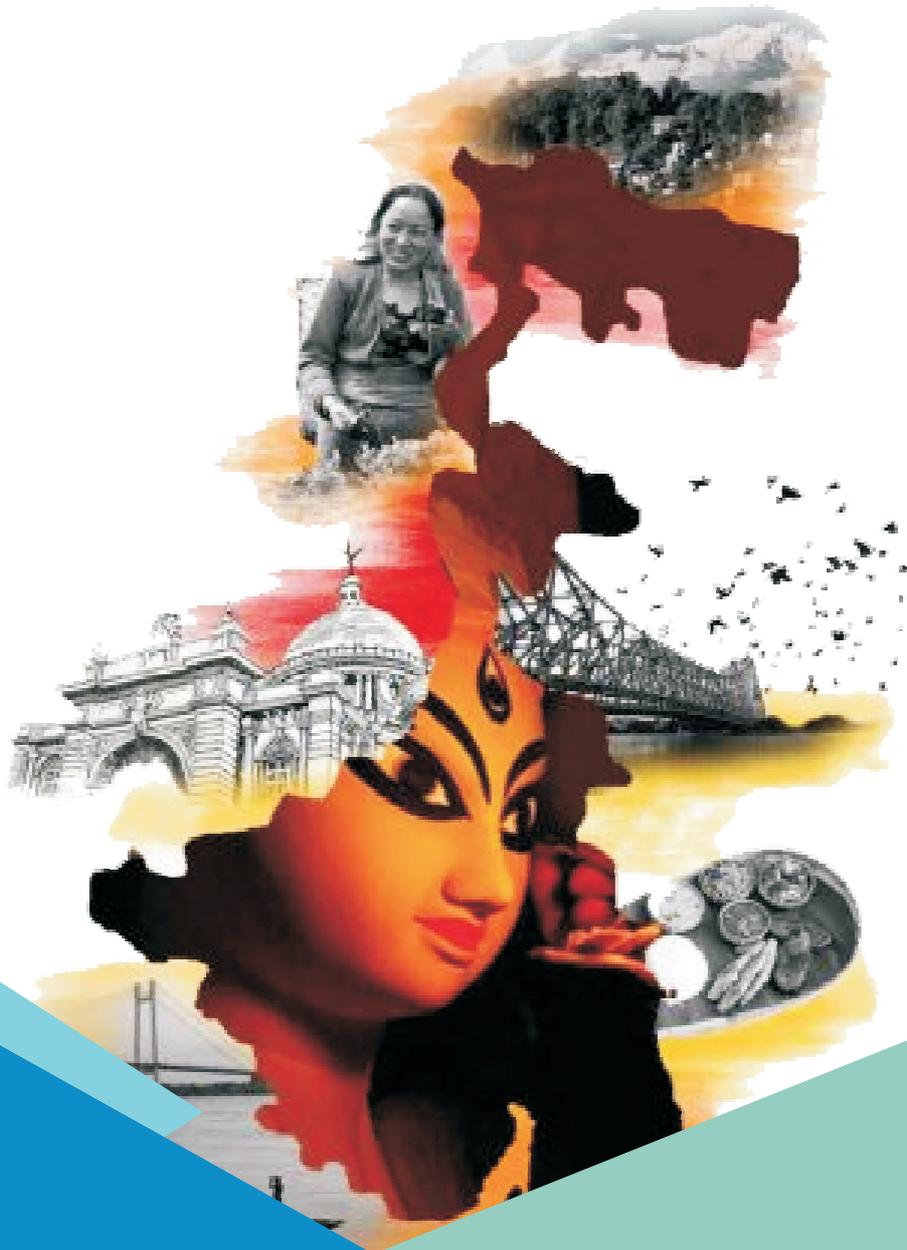
## ▶ **STRATEGIES**

community mobilization, Community based organisation development, disaster preparedness, and skill training.



## ▶ **VALUES & CULTURE at SPADE**

At SPADE, our organizational culture thrives on collaboration, innovation, and a deep commitment to social justice. In today's rapidly evolving civil society landscape, we embrace inclusivity and empowerment, fostering spaces where marginalized voices are heard and acted upon. Our values are built on integrity, transparency, and community-led solutions-ensuring that every action is driven by the needs of those we serve. We champion sustainability and resilience, crafting pathways that equip individuals and communities to navigate the challenges of a changing world, from climate impacts to social inequalities. At SPADE, we don't just act-we empower for a future where everyone can thrive.



## ▶ Outreach of SPADE and Impact thereof 2023 – 2024

In 2023-2024, SPADE empowered over 1,01,134 rural households and positively impacted 4,45,924 individuals across West Bengal and Tripura, transforming lives through resilience building, sustainable agriculture, women's empowerment, education, and water management. By fostering resilience, self-reliance, and sustainable growth, SPADE's initiatives have created a lasting impact, ensuring these communities continue to thrive for generations to come.

- ▶ 2,100 farmers led the way to economic self-sufficiency through 10 Farmer Producer Organizations (FPOs) in West Bengal and Tripura, embracing market linkages and eco-friendly farming for greater productivity and diversified incomes.
- ▶ In Tripura, 300 women from Self-Help Groups (SHGs) gained financial independence through livestock management training, while becoming decision-makers in their communities and transforming their businesses.
- ▶ SPADE helped 223 first-generation learners in Purulia break barriers through holistic education and vocational training, building skills that promise brighter futures for students from socio-economically disadvantaged backgrounds.
- ▶ Through the Jal Jeevan Mission (JJM), 74800 households in 117 Tripura villages gained access to safe drinking water, while 600 women were trained as Water Quality Monitors, empowering them to lead local water management and hygiene practices.
- ▶ In Murshidabad, Birbhum, and Howrah, 75,000 farmers benefited from improved irrigation systems, with 19 minor irrigation schemes boosting water access, while sustainable farming practices and mobile advisory services optimized productivity and income.
- ▶ In Sundarbans, SPADE, impacted over 31,701 people in 60+ Sundarbans villages through its We4Resilience Campaign, achieving policy updates, improved disaster infrastructure, and community empowerment for sustainable development and resilience.

**State - 2**

**District - 10**

**Households - 1,01,134**

**Populations - 4,45,924**

**Community based organisation - 46**

## The Year : 2023 – 2024 Livelihood Promotion

### Empowering farmers, transforming futures-one collective at a time !

In 2023-2024, SPADE took a bold step towards transforming the landscape of rural agriculture by empowering smallholder farmers through the aggregation and collectivization into Farmer Producer Organizations (FPOs) and Farmer Producer Companies (FPCs). These collectives are pivotal to overcoming the challenges small farmers face, such as limited market access, financial instability, and technology adoption. SPADE's approach has helped farmers build a pathway toward economic self-reliance and long-term sustainability, fostering not just agricultural growth but community resilience.

Over the year, SPADE established 12 FPOs under the Central Sector Scheme (CSS) and under NABARD's Producer Organization Development Fund (PODF) scheme. These FPOs span across key districts in West Bengal and Tripura, reaching approximately 2,100 farmers, including both cultivators and goat farmers. This strategic formation of FPOs creates a robust structure for farmers to share knowledge, access resources, and connect with markets, which is crucial for boosting productivity and diversifying incomes.

The locations of SPADE's FPOs are strategically chosen to address regional agricultural needs. In Tripura, FPOs were set up across West Tripura District, and Sepahijala District. Meanwhile, in West Bengal, FPOs are established in the districts of South 24 Parganas, Purulia and Murshidabad. These regions, with their rich agricultural potential, now benefit from SPADE's structured approach to collective farming.

SPADE's model for FPO development is both holistic and systematic, taking farmers through a phased journey of growth and empowerment. The first step is mobilization and institutional building, where farmers are brought together, and governance structures are established to promote collective ownership and transparent decision-making. This is followed by capacity building, with board members and staff undergoing specialized training on governance, compliance, and operations management. This ensures that leadership is well-prepared to oversee the FPO's day-to-day operations and meet legal requirements.

The third pillar of SPADE's approach is farmer training and market linkages. Farmers receive practical training in advanced farming techniques, sustainable agricultural practices, and post-harvest management, all aimed at improving yields and reducing waste. Additionally, SPADE works diligently to create market linkages, connecting FPOs with buyers and distribution networks, thereby expanding income-generating opportunities for farmers.



#### **Kabiguru Agro Fed FPO – Cultivating Change in Tripura**

In November 2021, Kabiguru Agro Fed, born from the vision of 192 smallholder farmers in Tripura, set out to transform the agricultural landscape. Faced with the challenge of competing against entrenched local dealers, the FPO focused on building trust, engaging farmers directly, and offering tailored services. With strategic leadership and community collaboration, they launched a farm machinery bank, boosting productivity and reducing costs. By FY 2023-24, the FPO achieved a turnover of Rs. 5.60 lak

## Livelihood Promotion

A key element of SPADE's strategy is convergence - bringing together partners from various sectors to strengthen the FPOs further. Collaborations with government bodies, corporate foundations, and educational institutions enhance the FPOs' capacity to thrive. For example, Krishi Vigyan Kendra (KVK) and Neotia University provide vital technical guidance, research, and training, empowering farmers with the latest agricultural knowledge. At the same time, local government agencies, such as the Offices of the Assistant Director of Agriculture and Animal Resources Development in West Bengal, offer expertise in agriculture and livestock management, helping FPOs align with state-level initiatives.

Alongside these efforts, SPADE provides managerial and marketing support to ensure that FPOs are not only well-governed but also commercially competitive. Through rigorous capacity-building programs and hands-on operational guidance, SPADE empowers FPOs with the tools to scale their operations, secure fair market prices, and build sustainable, financially resilient businesses.

The impact of SPADE's work with FPOs is far-reaching. By nurturing these collectives, SPADE has helped farmers overcome the challenges of fragmented landholdings and limited market access, giving them the tools to expand their businesses, diversify their crops, and increase income. These FPOs are becoming powerful agents of change in rural communities, creating a new model of agricultural self-sufficiency and economic empowerment.

As SPADE continues to champion the cause of smallholder farmers through its FPO initiatives, the organization is laying the foundation for a future where rural communities can thrive independently. By combining collective action, capacity building, and strategic partnerships, SPADE is not just transforming the agricultural sector-it's empowering farmers to take charge of their futures, one collective at a time.

### Empowering women, one animal at a time, for a sustainable future in rural Tripura

In the year 2023-2024, SPADE (Society for Professional Action in Development), with support from NABARD RO Agartala, successfully implemented two Livelihood Enterprise Development Programmes (LEDP) in the Mohanbhog Block of Sepahijala District, Tripura. The programs aimed to empower 300 women from Self-Help Groups (SHGs) engaged in animal rearing, focusing on sustainable livestock management practices that would increase productivity, enhance income, and build the capacity of these women to manage and expand their livestock-based livelihoods.

The LEDP initiative began with a comprehensive selection process to identify eligible beneficiaries from credit-linked SHG groups, ensuring that the women selected were well-positioned to benefit from the training. Over the course of the year, SPADE organized 20 intensive 10-day training sessions covering a wide range of crucial topics.



## Livelihood Promotion

These included breed identification, animal nutrition, feeding protocols, bio-security measures, disease control, vaccination schedules, and financial support available through the Animal Resources Development (ARD) Department. Along with technical knowledge in livestock management, the training also focused on important aspects such as SHG-bank linkages, business planning, and promoting sustainable income-generating activities.

The program was designed not only to provide knowledge but also to ensure that the beneficiaries received continuous support after the training sessions. SPADE organized field-based hand-holding sessions and refresher courses to address any challenges participants faced while implementing their new skills. To further aid the learning process, two demonstration centers were established and managed by trained Community Resource Persons (CRPs). These centers showcased best practices in livestock management and served as hubs for additional training and field visits for the wider community. The CRPs played an essential role in mentoring participants and encouraging other women in the community to explore livestock rearing as a viable livelihood option.

In addition to the training and field-based support, SPADE organized two exposure visits for beneficiaries to the Debipur Composite Livestock Farm in Sepahijala, managed by the ARD Department of the Government of Tripura. These visits gave participants hands-on insights into modern animal husbandry practices, market dynamics, and efficient livestock management. Beneficiaries were exposed to professional techniques in goat rearing, pig farming, and identifying market opportunities, which greatly enhanced their understanding and helped them implement more efficient and profitable farming practices.

A key component of the LEDP was strengthening financial empowerment through SHG credit linkages. SPADE's Master Trainer, who specializes in SHG-bank linkages, provided ongoing support to the women, guiding them on how to effectively utilize credit for their business development. Regular engagement with local banks resulted in a significant increase in the loan amounts available to SHGs, with the average loan size rising from ₹45,833 to ₹1,43,750 per SHG. This increased access to credit empowered the women to invest in their livestock businesses, improving their practices and boosting their income.

Through the LEDP, SPADE has transformed livestock management practices in Mohanbhog Block, empowering 300 women to improve their animal rearing techniques, strengthen their financial profiles, and access better credit facilities. The program has fostered a self-sustaining support system, where knowledge is shared, and women are empowered to drive economic growth within their communities.



Smt. Sefali Das, a 45-year-old from Purba Chandigarh, Tripura, struggled to support her family of six through vegetable farming and animal rearing. However, everything changed when she attended a SPADE-led pig rearing training in April 2022. Equipped with new skills in shed management, breed selection, and feeding, Sefali revamped her farm, upgrading to Australian pig breeds and creating nutritious feed using local ingredients.

Her efforts paid off—zero mortality, healthier pigs, and a profitable business. By weighing pigs before selling, she earned Rs. 30,000 per pig and Rs. 6,000–7,000 per piglet, dramatically boosting her income. With SPADE's market linkages, she sold her pig meat at competitive prices.

What began with just 2-3 pigs is now a thriving farm of 13 pigs. Beyond financial success, Sefali's journey has empowered her family and inspired fellow women to embrace sustainable livestock farming.

## Livelihood Promotion

The success of the LEDP initiative is a reflection of SPADE's commitment to sustainable livelihoods, financial inclusion, and community-driven development. By combining skill-building, market access, and financial support, SPADE has enabled these women not only to improve their income but also to gain confidence in their abilities to manage and grow their businesses. The positive impact of the program continues to ripple through rural Tripura, helping to lay the foundation for lasting, community-driven growth and development.

### Rooted in resilience, growing towards a sustainable future

In 2023-2024, SPADE took a bold step in the heart of Tripura's tribal landscape, launching the WADI approach in Jampuijala Block. Spanning 155 acres and involving 155 tribal households, this initiative is more than just a development project; it's a journey towards a future rooted in resilience and thriving with possibility. Set in the verdant terrain of the Autonomous District Council (ADC) area, where the tribal communities' connection to nature runs deep, this project is a testament to the power of community-driven growth.

The vision behind the WADI programme is simple yet transformative: empower tribal families by planting the seeds of sustainable income and economic independence. SPADE provided the communities with saplings of Areca-nut, Orange, Burmese Teak, and pineapples, supported by soil-nurturing fertilizers. Before a single seed was planted, the land was carefully prepared with conservation techniques and two bore-wells were installed, ensuring that water would flow to nurture these budding gardens.

But this isn't just about planting crops—it's about planting skills and knowledge that will bloom year after year. With hands-on guidance from horticulture specialists, farmers are learning to make their land thrive. Forty-five lead farmers received special training in vermicomposting, a Zero Waste Farming practice that's both eco-friendly and economical, encouraging farmers to create their own nutrient-rich compost. The results are clear: as composting spreads, farmers are embracing a sustainable shift that cuts costs and brings fresh life to their soil.

Beyond agriculture, the WADI Plus activities reached out to the heart of the community itself, working to empower tribal families in new ways. In a series of lively discussions and workshops, women beneficiaries came together to talk about challenges they face, from domestic violence to social taboos, and learned about their rights and available social security schemes. Partnering with Jampuijala Rural Hospital, SPADE also organized health camps that provided free check-ups and medications to about 150 villagers. Here, healthcare and support came right to their doorsteps, easing access and addressing needs in real time.



## Livelihood Promotion

The results are inspiring. The WADI programme has not only brought farming communities together to grow crops but has also fostered a culture of eco-conscious farming that reduces costs and improves the health of the soil itself. The community's understanding of their rights has grown, too, with new paths opening to healthcare and essential services that strengthen the social fabric of these villages.

Through SPADE's commitment, Jampuijala has become a canvas for sustainable transformation, where each family stands stronger and each farm flourishes. With roots set deep in the soil and spirits reaching high, the WADI programme is cultivating a future that's as resilient as it is bright, proving that change, once planted, only continues to grow.

## Water, Sanitation and Hygiene

### Empowering Rural Communities for a Sustainable Water Future

In alignment with the Government of India's ambitious Jal Jeevan Mission (JJM), launched in 2019, SPADE has been a key player in delivering sustainable and safe drinking water to rural households. As an Implementation Support Agency (ISA) for Bisalgarh, Nalchar (ISA-13), and Bamutia, Mohanpur, and Hezamara (ISA-20), SPADE has worked relentlessly toward JJM's core objectives—community engagement, water quality monitoring, infrastructure development, and long-term water management. This report highlights SPADE's most impactful contributions in 2023 - 2024 under its WASH initiative, paving the way for a healthier, water-secure future for these communities.

Community involvement has been the heart of SPADE's approach to JJM. By reaching over 74800 households, SPADE has successfully engaged rural populations in understanding the importance of safe drinking water and their vital role in its sustainability. With a wide range of outreach methods, such as miking, Focus Group Discussions (FGDs), Inter-Personal Communication (IPC), and wall writings, SPADE ensured that information was accessible to all, including remote areas and those with limited literacy. By providing handbills and personal interactions, SPADE not only raised awareness but also cultivated trust and active participation, making JJM a community-driven mission rather than a top-down initiative.

District	Block	No. of Villages	Household Covered
Sepahijala	Bisalgarh	33	26208
	Nalchar	25	14653
	Mohanpur	18	10969
West Tripura	Bamutia	20	13509
	Hezamara	21	9461
<b>Total</b>	<b>5</b>	<b>117</b>	<b>74800</b>

The success of JJM relies not only on infrastructure but also on strong local governance. In 2023 - 2024, SPADE spearheaded the creation of 117 Village Action Plans (VAPs), setting clear, village-level goals for the implementation of water systems and sustainability practices. Resolutions from Gram Panchayats and Village Councils ensured local commitment to these objectives, embedding JJM within the community's development agenda. SPADE also established Water & Sanitation Committees (WSCs) in each village, ensuring that water systems would be maintained long after their installation. These committees provide local governance over water management, strengthening the community's responsibility for their own water future.

## Water, Sanitation and Hygiene

Ensuring water quality is a fundamental aspect of JJM, and SPADE has placed a significant emphasis on training local women as Water Quality Monitors. In 2023 - 2024, 600 Jal Sakhis were trained in water quality testing using Field Test Kits (FTKs). These women, from the very communities they serve, are now the first line of defense in ensuring that drinking water is free from contaminants. This innovative approach not only improves public health but also promotes gender equality by putting women at the forefront of community health initiatives. By empowering Jal Sakhis to monitor water quality regularly, SPADE is creating a sustainable and local model for water safety.

SPADE's capacity-building programs in 2023 - 2024 focused on equipping local leaders and stakeholders with the knowledge and skills required to manage water resources effectively. Training Self-Help Groups (SHGs), Village Organization (VO) members, and youth groups across 117 villages, SPADE has built a strong foundation for local ownership and water sustainability. These programs, which included technical training on water management, pipeline construction, and financial management, have prepared communities to take charge of their water systems. Additionally, hygiene promotion activities such as handwashing demonstrations and sanitation campaigns have been integrated into these programs, ensuring that water safety goes hand in hand with health and hygiene practices.

In 2023 - 2024, SPADE's efforts have contributed significantly to achieving the Jal Jeevan Mission's ambitious goals, ensuring that over 74800 households in rural areas now have access to safe, sufficient, and sustainable drinking water. Through community engagement, the strengthening of local governance, water quality monitoring, and robust capacity-building programs, SPADE has not only facilitated infrastructure development but also empowered local communities to take charge of their water future. With a focus on sustainability, women's empowerment, and local leadership, SPADE is driving positive change in these rural areas. As we look ahead, SPADE's work continues to lay the groundwork for a future where safe drinking water is a right, not a privilege—ensuring better health, improved livelihoods, and empowered communities for generations to come.

Ms. Jewel Giri Das's journey from a curious learner to a confident, aspiring water-testing professional stands as a testament to the transformative power of skill-building in rural areas. After receiving training in the Field Testing Kit (FTK) through the Jal Jeevan Mission and SPADE's ISA-13 team, Jewel's newfound knowledge of water testing has not only boosted her confidence but also ignited her passion for financial independence.

As she aptly puts it, "Through this training, I've learned various techniques related to water testing," a skill crucial for ensuring the availability of safe drinking water in rural communities. Jewel's hope is to leverage her expertise by working with government departments like the Public Works Department (PWD) or Drinking Water and Sanitation (DWS). Her ability to contribute to water-testing projects can significantly impact water security in her village and beyond.

The real magic lies in the potential for Jewel to create a stable financial future for her family. By becoming a trained water tester, she has unlocked opportunities for both local employment and broader involvement in district-level water management efforts.

In a parallel initiative, SPADE's ISA-13 team conducted a Gram Sabha in Golaghati Gram Panchayat under Bishalgarh R.D. Block, where villagers were educated about the Jal Jeevan Mission, the Village Water and Sanitation Committee (VWSC), and its vital role in maintaining water infrastructure. These initiatives continue to empower local communities, creating a ripple effect of knowledge and opportunity.

## Water, Sanitation and Hygiene

### Turning Tides: Empowering Communities through Irrigation Revival

In the financial year 2023-2024, SPADE continued its transformative journey under the RIDF Project, bringing new hope and sustainability to the agricultural communities of Howrah, Murshidabad, and Birbhum districts in West Bengal. This ambitious initiative was aimed at creating and revitalizing irrigation facilities through the installation and revival of various Minor Irrigation (MI) schemes, utilizing both ground and surface water resources.

The journey began with the identification of locations where these MI schemes would make the most impact. SPADE, with financial backing from RIDF, undertook the task of creating awareness and building capacity among the local communities. A key aspect of this effort was forming Water User Associations (WUAs) at the grassroots level. A total of 33 WUAs were established, with 11 in each of the three districts covered by the project. These associations became the cornerstone of the initiative, fostering a sense of ownership and collective responsibility among the water users.

The process was as meticulous as it was empowering. SPADE conducted mass awareness campaigns to educate farmers about efficient water usage and the technical aspects of the MI schemes, which included check dams, water harvesting tanks, and surface flow irrigation systems. The technical knowledge imparted to the farmers equipped them to actively participate in the project. Following the demarcation of the command areas, meetings were held with the WUAs to discuss and refine their roles and responsibilities.

The journey didn't stop at the formation of WUAs. SPADE guided the associations through the legal formalities of registration under the Societies Registration Act, 1961. Once registered, the WUAs opened bank accounts to facilitate financial transactions for the operation and maintenance of the schemes. Beyond these administrative steps, SPADE also focused on equipping the associations with livelihood planning and micro-plan formulation. Resource persons were deployed to provide on-site demonstrations and training for the operation and maintenance of the irrigation systems.

To ensure the long-term success of these initiatives, SPADE introduced community workers to monitor activities and provide ongoing support for a period of two years. This continuous engagement ensured that the WUAs were not just functional but thriving entities capable of managing the MI schemes efficiently.

The impact of these efforts was profound. Farmers in the irrigation command areas were no longer isolated individuals but part of a cohesive and well-organized community through their WUAs. These associations became active participants in planning and implementing the MI schemes, overseeing their operation and maintenance, and distributing water resources equitably. They took charge of resolving conflicts and collecting water charges, channeling these resources back into the system to sustain agriculture, horticulture, and fishery activities.

Through this project, SPADE demonstrated that the empowerment of local communities is not just a means to an end but an end in itself. By entrusting the operation and management of MI schemes to the beneficiaries, the project ensured that these irrigation facilities would be sustainable for years to come. The year's achievements under the RIDF Project exemplify SPADE's commitment to fostering self-reliance and resilience in rural communities, marking another chapter in its mission to drive meaningful development at the grassroots level.

## Child Development - THE BARTIKA

**Transforming futures, one child at a time-empowering first-generation learners to break barriers and reach their dreams.**

The COVID-19 pandemic has significantly exacerbated the educational challenges faced by children in rural India. A recent survey revealed a stark reality: about half of the children in Grades 3-5 could not read more than a few words, and in rural areas, 42% of children were unable to read a single word. This alarming trend has underscored the critical need for targeted interventions to bridge the education gap, especially for first-generation learners from economically disadvantaged backgrounds.

Sl. No.	Name of Centre	Class Range	Girls	Boys
1.	Maheshpur	V-X	44	29
2.	Dhadkigora	I-X	37	26
3.	Punura	V-X	51	36
<b>Total</b>			<b>132</b>	<b>91</b>

In response to this growing crisis, SPADE reimagined its Bartika Initiative to reshape the educational landscape for these children. The initiative began in 2017 with the establishment of its first Supplementary Education Centre in Purulia, West Bengal. Here, 45 students were provided with a supportive and enriching learning environment, one that went beyond traditional methods. Compassionate teachers, engaging learning materials, and innovative, child-friendly approaches were implemented to inspire and encourage these learners. Additionally, the introduction of technology-based education reached 50 tribal children in Punura village, ensuring they received a more holistic and integrated form of learning.

As the Bartika Initiative expanded, so did its impact. SPADE established several Bartika Shikhan Kendras across Purulia, providing education to children from Grades 1-10. These centres have not only become hubs for education but also nurturing spaces where students can believe in their potential and dare to dream. In total, over 223 students are benefiting from the programme across three centres: Maheshpur (73 students, including 8 in Grade 10), Dhadkigora (63 students, including 4 in Grade 10), and Punura (87 students, including 21 in Grade 10). These centres are a testament to the resilience and determination of students, their families, and the dedicated educators who guide them.

The Bartika Initiative's success is best reflected in the remarkable progress of its students. Despite coming from economically disadvantaged backgrounds, these first-generation learners have demonstrated extraordinary resilience and a thirst for learning. Their achievements are not just a reflection of their hard work, but also of the unwavering support from their families, donors, and the broader SPADE community. Together, they have shown that with the right resources and guidance, even the most marginalized students can overcome significant barriers and succeed.



### Empowering Rural Minds in Purulia

In 2023, I had the privilege of visiting three rural educational centers run by SPADE in Purulia, West Bengal, where I witnessed the transformative power of education in action. These centers, particularly the Bartika Mission in Dhadkigora, are a beacon of hope for first-generation learners—many from marginalized communities like the Santhals. The centers provide critical support to children whose parents have never attended school, offering them a chance to break the cycle of poverty.

At the Maheshpur center, students, mostly girls, demonstrated impressive knowledge in subjects like human population genetics, showing a depth of understanding that defied expectations given their limited resources. The mission focuses on critical thinking, rather than rote memorization, fostering global perspectives and a sense of humility.

Despite the challenges of infrastructure, such as no electricity in the parent-teacher meeting rooms, the sense of hope was palpable. The vision of the Bartika Mission is clear: to provide students with the skills and education needed for self-sufficiency and a brighter future. SPADE's support has been pivotal, empowering 223 students across three centers. During my visit, I was inspired by the students' thirst for knowledge, and I look forward to seeing this mission expand and transform more lives.

## Child Development - THE BARTIKA

Looking ahead, SPADE remains committed to raising the bar for educational excellence. The Bartika Initiative will continue to focus on expanding educational opportunities, enhancing vocational training, and providing the resources and support necessary to ensure every student has the chance to thrive. By continuing to nurture and empower these young minds, SPADE aims to create even more success stories, proving that when communities unite around a shared vision of opportunity and upliftment, transformation is not just possible-it is inevitable.

## Resilience Building

### **Building Resilient Futures: SPADE's Journey of Hope, Inclusion, and Innovation in the Sundarbans.**

The financial year 2023-2024 marked a transformative chapter for SPADE as it continued its mission to combat poverty, enhance food security, and promote resilience among the most marginalized communities in high-risk areas. With steadfast support from Caritas Germany and Caritas India, SPADE achieved significant milestones, weaving a narrative of collaboration, innovation, and hope.

In the Sundarbans region, more than 60 villages across six blocks became the focal point of the ambitious We4Resilience Campaign. Reaching over 31,701 individuals. The campaign brought together stakeholders at various levels, culminating in a state-level consultation workshop in November 2022 and a national consultation workshop in January 2024. These events became platforms for exchanging ideas and strategies, paving the way for broader implementation of resilience measures.

A major milestone during the year was the GIS mapping of multi-hazard vulnerable Gram Panchayats in seven blocks of the Sundarbans. This initiative, carried out with precision and foresight, provided critical insights shared with district authorities. SPADE's recommendations found their way into the updated District Disaster Management Plan (DDMP) for 2023-24, reinforcing disaster preparedness. The organization also updated and shared a comprehensive report on the Sundarbans' ecology, economy, and disaster preparedness, offering stakeholders a clear view of challenges and opportunities.

Community awareness and education were central to SPADE's efforts. The organization developed a range of teaching materials—cotton bags, T-shirts, posters, and calendars—focusing on responsible tourism and migrant laborers' safety. These tools became symbols of SPADE's commitment to grassroots engagement and empowerment.

Throughout the year, SPADE's impact was evident in the tangible outcomes achieved. District and State disaster management plans were updated annually, incorporating SPADE's thoughtful recommendations. Engagement efforts led to critical infrastructure improvements such as strengthened embankments, elevated tube wells, and disaster-tolerant roads in vulnerable regions like Indrapur, Madhabnagar, and Ganesh Nagar. These initiatives showcased the power of coordinated efforts between SPADE and government departments.

Coordination and collaboration were recurring themes, with three district-level meetings held to devise strategies for disaster response. At the grassroots level, initiatives like Task Force Training in Satjelia and Lahiripur empowered local communities to take charge of their safety and resilience.

SPADE's focus on innovation bore fruit through the promotion of three Farmer Producer Companies (FPCs) in Pathar Pratima, Kakdwip, and Namkhana. Supported by NAFED, the Sundarban Development Board, and KVK-Neempith, these FPCs received marketing support and training in cutting-edge techniques like drone-based agriculture. Documenting and sharing nine case stories of resilience, SPADE provided replicable models for others facing similar climate challenges.

## Resilience Building

As the year concluded, SPADE's engagement efforts and grassroots initiatives had reshaped policies, strengthened infrastructure, and built a cohesive framework for resilience across the Sundarbans. The organization's journey in 2023-2024 stood as a testament to its unwavering dedication to fostering social inclusion, protecting livelihoods, and enhancing disaster preparedness. Through collaboration, innovation, and the collective will of communities, SPADE not only addressed the immediate risks but also laid the groundwork for sustainable, long-term development.

### Empowering Rural Resilience: Transforming Agriculture and Water Management for a Sustainable Future

In 2023, SPADE (Calcutta Society for Professional Action in Development) focused on driving sustainable rural development through its involvement in the West Bengal Accelerated Development of Minor Irrigation Project (WBADMIP), supported by the World Bank. The project, covering Birbhum, Murshidabad, and Howrah districts, aimed to improve water accessibility, boost agricultural productivity, and promote community-driven water management systems.

SPADE's role centered on strengthening Water Users Associations (WUAs), a key component for empowering local farmers to manage and maintain irrigation systems sustainably. The initiative began with the completion of minor irrigation schemes that enhanced water availability, directly improving crop yields and livelihoods for farmers. SPADE's work involved facilitating the formation of WUAs, conducting baseline surveys, and providing support in financial management and governance, enabling the WUAs to become financially self-sustaining through water charges and revenue from fishery operations.

In Birbhum, SPADE's focus was on improving irrigation systems, strengthening WUAs, and training farmers in sustainable agricultural practices. SPADE introduced methods like intercropping and orchard planting, diversifying income sources for farmers and reducing dependency on a single crop. The mobile advisory service PADIF offered real-time guidance on water management and crop decisions, empowering farmers with knowledge to improve productivity.

Howrah's success mirrored Birbhum's efforts, with SPADE promoting agricultural diversification through training in fishery, horticulture, and protected cultivation. Exposure visits allowed farmers to learn from successful models, while the introduction of sustainable farming techniques reduced risks and improved resilience. The emphasis on skill-building in water management and crop practices helped farmers make better use of available resources.

Murshidabad saw similar success, with 19 minor irrigation schemes improving water access for 36 hectares of farmland. SPADE's support helped form WUAs, mobilize financial resources, and provide training in leadership and resource management. The financial self-sufficiency achieved by WUAs in the district, with a fund of Rs. 1,972,074, ensured the long-term sustainability of the irrigation systems. In addition to irrigation, SPADE promoted sustainable farming techniques like intercropping, orchard planting, and crop diversification, making farming systems more resilient.

## Resilience Building

The project's impact was significant. In Birbhum, WUAs became self-sustaining, managing water systems and improving agricultural productivity. In Howrah, skill development and agricultural diversification helped farmers reduce risks and increase yields. Murshidabad benefited from improved water access, better resource management, and the creation of sustainable financial systems for irrigation maintenance. Across all the three districts, SPADE's work helped build strong, self-sustaining institutions that empowered local farmers, especially women, and increased their capacity to manage water resources and agricultural activities.

The WBADMIP project, implemented by SPADE, highlighted the importance of community-led development and institutional strengthening. It showcased how farmers, when equipped with the right tools and knowledge, could take ownership of their resources and build a more sustainable and prosperous future. Through partnerships with government agencies and other organizations, SPADE expanded its reach and provided farmers with access to resources like seeds, training, and advisory services.

Looking ahead, SPADE's experience in these three districts serves as a model for rural development. The success of WUAs and the integration of sustainable agricultural practices demonstrate that community-driven solutions can address challenges such as water scarcity, low productivity, and environmental vulnerability. By continuing to empower local communities and strengthen institutions, SPADE is contributing to long-term rural resilience and self-sufficiency.

Through its involvement in WBADMIP, SPADE remains committed to empowering rural communities in West Bengal. By strengthening institutions, promoting sustainable agriculture, and fostering financial independence for water management, SPADE is helping create a model for self-sustaining development that can be replicated across other regions in India. The project's success underscores the importance of collaboration, skill-building, and the active participation of farmers in managing their resources for long-term economic growth and environmental sustainability. SPADE's work continues to have a profound impact on the lives of rural farmers, building resilience, creating livelihoods, and fostering a brighter, more sustainable future for generations to come.



## Human Mobility

### SPADE leads the charge against unsafe migration and labour trafficking in Murshidabad

In 2023-2024, SPADE intensified its commitment to addressing unsafe migration and labour trafficking in Murshidabad district, West Bengal, by focusing on building community resilience and promoting safe migration practices. On February 9th, SPADE marked Bonded Labour System Abolition Day with a significant campaign themed "Safe Migration to End Labour Trafficking in West Bengal." This initiative brought attention to the harmful impacts of unsafe migration, including exploitation, health risks, human trafficking, family separation, financial instability, and limited access to legal protection.

SPADE employed a comprehensive approach to raise awareness and drive change, including community awareness programs, public events, street theatre performances, poster campaigns, film screenings, and robust social media engagement. The focus was on addressing the root causes that push families in Murshidabad to seek migration for better opportunities, despite the district's status as a major transit area for internal and cross-border migration. The region's significant migration flows, coupled with limited regulation, made it highly susceptible to labour trafficking and exploitation.



Through active collaborations with civil society members and government officials, SPADE highlighted the challenges faced by seasonal and unorganized workers in Murshidabad. Migrant labourers employed in sectors like brick kilns, rice mills, and construction work were exposed to long working hours, poor wages, substandard living conditions, and significant health hazards, including respiratory diseases. Women and children were particularly vulnerable, facing risks of exploitation and abuse.

Despite existing legal frameworks such as the Interstate Migrant Workmen Act of 1979, SPADE found that many migrant workers lacked awareness about their rights and protections. The organization noted that while the government's 2015 vision aimed to help millions escape exploitative conditions by 2030, challenges persisted in ensuring this outcome, especially in Murshidabad.

## Human Mobility

SPADE emphasized the critical need for stronger enforcement of worker protections and the importance of creating safe, regulated, and dignified employment opportunities. Key measures included ensuring access to essential services like hygiene, healthcare, secure housing, and fair wages, while tackling the practices of middlemen and fraudulent recruitment.

The 2023-2024 initiative served as a call for joint action among all stakeholders to protect and empower migrant workers. SPADE's ongoing efforts aimed to create an environment in Murshidabad where individuals could migrate without falling prey to exploitation, ultimately fostering a safer, more just society. SPADE remains committed to promoting conditions where communities can thrive free from violence and human trafficking, contributing to a fairer, more secure India by 2030.

# Institution Development

## The Transformative Power of Community-Driven Development

At SPADE, we are deeply committed to fostering lasting, transformative change through the strength of community-driven institutions. Over the years, our focus on institutional building has helped create self-sustaining local organizations that empower individuals and foster long-term social, economic, and environmental progress. Our work centres around supporting vulnerable groups—especially women, small-scale farmers, and disaster-affected populations—by helping them form institutions that can provide essential services and resources.

We believe that institutions are born from the unique needs of communities, adapting to address local challenges while promoting behaviors and interactions that support stability and growth. For these institutions to thrive, they must be embedded within communities, aligning with cultural values while introducing new practices to drive progress. By empowering local institutions to take on proactive roles in their communities, SPADE aims to facilitate long-term economic growth and enhance the overall well-being of the people we serve.

This annual report highlights two key initiatives - Kandi Block Mahila Cooperative Credit Society Ltd. (KBMCCS) and Manasi Samabay Rindan Samity Ltd. (MSRSL) - which exemplify our vision of sustainable, women-led development. These organizations have played a pivotal role in empowering women to take control of their financial resources, become leaders in their communities, and drive change. Through these efforts, we continue to demonstrate the transformative power of community-based institutions in creating lasting, positive impact.

### Kandi Block Mahila Co-operative Credit Society Ltd.: A Journey of Empowerment

The journey of the Kandi Block Mahila Cooperative Credit Society Ltd. (KBMCCS) began in 2000 when the region of Murshidabad, West Bengal, was devastated by catastrophic floods. In response, SPADE, in partnership with Oxfam, provided immediate relief to affected communities. However, as the floodwaters receded, it became clear that the short-term aid was not enough to address the deeper, systemic vulnerabilities that persisted—particularly the challenges faced by rural women in accessing financial services. This realization prompted SPADE to focus on long-term solutions, with financial inclusion emerging as a key avenue for economic empowerment.

In 2007, SPADE facilitated the federation of 250 Self-Help Groups (SHGs) into the Kandi Jibdharpara Mahila Unnyan Samity, a registered society aimed at helping members save and access credit. However, despite efforts to link these groups with local banks, many women still faced significant barriers in accessing formal financial services. Recognizing the need for a more sustainable solution, the community took the bold step of establishing their own financial institution—the Kandi Block Mahila Co-operative Credit Society Ltd. (KBMCCS). Officially registered in 2016, KBMCCS was designed to provide mutual financial support, secure financial independence, and ensure the long-term sustainability of its members.

## Institution Development

By 2024, the cooperative had grown to serve 4,798 members across 471 SHGs. These members collectively saved over INR 24.95 million and accessed loans totaling INR 25.6 million, primarily for income-generating activities such as tailoring, agriculture, and small-scale businesses. The cooperative's financial ecosystem allowed women to bypass exploitative moneylenders, significantly improving their economic resilience and self-sufficiency.

Beyond its role as a financial institution, KBMCCS has made a broader impact on the community. The cooperative has prioritized disaster preparedness, particularly in the wake of frequent floods in the region. With support from UNICEF and CARITAS Germany, KBMCCS launched a Community-Based Disaster Preparedness (CBDP) program that trains members in flood-response strategies and disaster management. This program has strengthened the community's ability to withstand natural calamities, offering a lifeline in times of crisis.

In addition to financial and disaster preparedness services, KBMCCS has expanded its impact in other areas such as health, education, and social development. The cooperative has organized health initiatives, including immunization drives, maternal care, and sanitation awareness campaigns. These efforts have improved the health standards of women and children in the region, contributing to better overall well-being and quality of life. KBMCCS also offers skill-building programs that empower women by equipping them with new economic opportunities. Training in areas like tailoring, food production, and business management has enabled women to diversify their sources of income, providing them with greater financial independence and security.

The cooperative has also played a crucial role in promoting sanitation and cleanliness within the community. Through participation in the Swachh Bharat Mission, KBMCCS facilitated the construction of household toilets and organized cleanliness drives, which have significantly improved living conditions for its members and their families.

At its heart, KBMCCS is a model of women empowerment. Through its focus on financial inclusion, skill development, and leadership opportunities, the cooperative has helped women become leaders in their households and communities. They are now key decision-makers within their families, which has had a profound impact on education and health outcomes for their children. The formation of SHGs has fostered a sense of solidarity and mutual support among women, strengthening social networks and enhancing community cohesion. Through collective action, women have created a foundation for social resilience, where they can address common challenges and share knowledge.

KBMCCS has also played a pivotal role in amplifying the voices of women in local governance. By participating in leadership roles within the cooperative, women have gained confidence to advocate for their rights, challenge gender-based violence, and raise awareness about issues such as environmental sustainability. This shift in power dynamics has led to more inclusive decision-making and greater community participation.

## Institution Development

The success of KBMCCS speaks to the power of community-driven, sustainable development. With its growing member base, diversified programs, and strong financial foundation, the cooperative is positioned for continued success and long-term impact. Through its focus on financial inclusion, disaster preparedness, health, sanitation, and skill development, KBMCCS has created a model of sustainability that not only addresses the immediate needs of its members but also builds long-term resilience and economic independence. This cooperative has demonstrated the transformative potential of grassroots institutions in fostering self-sufficiency, social cohesion, and sustainable development for generations to come.

### ▶ **Manasi Samabay Rindan Samity Ltd.: Women's Collective Action for Sustainable Development**

The Manasi Samabay Rindan Samity Ltd. (MSRSL) emerged from a crisis, much like the Kandi Block Mahila Co-operative Credit Society (KBMCCS). In 2000, devastating floods ravaged West Bengal, leaving many rural communities in dire distress. SPADE, in partnership with Oxfam, responded with immediate relief efforts, but the long-term vulnerability of the community—especially among women—became apparent. To address this, SPADE turned its focus to creating Self-Help Groups (SHGs) as a means of fostering economic independence, collective leadership, and a sustainable path forward for women.

MSRSL was established as a formal cooperative, fully managed and operated by women. It gave them the tools to manage their own resources, make decisions about their financial future, and build a sense of autonomy and empowerment. Through SHGs, women found new pathways to financial independence and became agents of change in their families and communities.

Over the years, MSRSL has grown into a thriving cooperative, now encompassing 72 SHGs with 865 members. The cooperative's financial ecosystem offers women access to savings, loans, and credit, enabling them to start small businesses, invest in agriculture, and engage in local crafts such as garment making and brass utensil manufacturing. This economic empowerment has not only improved household incomes but also diversified the income opportunities for its members, significantly reducing their reliance on external sources and increasing their economic security.

But the impact of MSRSL extends far beyond financial growth. The cooperative has become a pillar of resilience in the face of recurrent floods. Through disaster preparedness training and the implementation of flood-risk reduction strategies, MSRSL has strengthened the community's ability to withstand natural disasters. The cooperative has also promoted climate-friendly practices, supporting sustainable agriculture and water conservation efforts that ensure long-term food security and environmental sustainability. These initiatives have fostered a sense of shared responsibility and resilience, enhancing the community's capacity to thrive in the face of climate change.

# Financial Performance

**S. K. MAHANTA & CO**  
**CHARTERED ACCOUNTANTS**  
 TELE-033-25317380, (M): 9433421951  
 FRN: 320160E



93/2, B.T.ROAD  
**KOLKATA-700090**  
 Email id: caskmahanta1957@gmail.com  
 MRN: 055184

**CALCUTTA SOCIETY FOR PROFESSIONAL ACTION IN DEVELOPMENT**  
 (A Registered Society under the West Bengal Societies Registration Act, 1961)  
 PREMISES NO. 252, GARFA MAIN ROAD, KOLKATA-700075, WEST BENGAL

## CONSOLIDATED BALANCE SHEET AS ON 31<sup>ST</sup> MARCH, 2024

LIABILITIES IN RUPEES	SCHEDULE	AMOUNT FC SECTION	AMOUNT LOCAL SECTION	AMOUNT GROSS TOTAL
FUND BALANCE: GENERAL FUND ACCOUNT	FC-1 & LC-1	202,487.97	8981,796.12	9184,284.09
BUILDING CORPUS FUND ( AS PER LAST ACCOUNT)		.00	1500,000.00	1500,000.00
PROGRAMME LOAN ACCOUNT		.00	817,140.00	817,140.00
GRANT IN AID RECEIVED IN ADVANCE		.00	200,000.00	200,000.00
CURRENT LIABILITIES AND PROVISIONS	FC-2 & LC-2	7,745.00	41,138.48	48,883.48
<b>TOTAL SOURCES OF FUND</b>		<b>210,232.97</b>	<b>11,540,074.60</b>	<b>11,750,307.57</b>

ASSETS IN RUPEES	SCHEDULE	AMOUNT FC SECTION	AMOUNT LOCAL SECTION	AMOUNT GROSS TOTAL
<b>FIXED ASSETS</b>	FC-3 & LC-3	60,812.35	2002,037.81	2062,850.16
REVOLVING FUND AT NABADWIP & KANDI		.00	367,824.00	367,824.00
SECURITY DEPOSIT ( BALANCE AS PER LAST ACCOUNT)		.00	2,440.00	2,440.00
FIXED DEPOSIT WITH BANK WITH INTEREST		.00	1297,475.00	1297,475.00
PROGRAMME ADVANCES		.00	447,494.35	447,494.35
TDS RECEIVABLE (INCOME TAX)		.00	2297,450.00	2297,450.00
CLOSING CASH BALANCE AS ON 31-03-2024	FC-4 & LC-4	179.00	366.07	545.07
CLOSING CASH AT BANK AS ON 31-03-2024	FC-4 & LC-4	149,241.62	5124,987.37	5274,228.99
<b>TOTAL APPLICATION OF FUND</b>		<b>210,232.97</b>	<b>11,540,074.60</b>	<b>11,750,307.57</b>

SIGNED INTERM OF OUR SEPARATE REPORT OF EVEN DATE  
 FOR S. K. MAHANTA & CO, CHARTERED ACCOUNTANTS

DATED: 19<sup>TH</sup> SEPTEMBER, 2024  
 PLACE: KOLKATA-700090



*S.K. Mahanta*

(S. K. MAHANTA)

PROPRIETOR

MRN-055184, FRN-320160E

UDIN-24055184BKAHEH5393

CA S.K. Mahanta LL.B, FCA  
 S.K. Mahanta & Co Chartered Accountants  
 MRN-055184 FRN 320160E  
 93/2, B.T Road, Kolkata-700090  
 (M): 8240005170, Email: caskmahanta1957@gmail.com

PRESIDENT

President

*Baidya Nath Paul*

SECRETARY

General Secretary

*S. K. Mahanta*

TREASURER

Treasurer

# Financial Performance

<b>S. K. MAHANTA &amp; CO</b> CHARTERED ACCOUNTANTS TELE-033-25317380, (M): 9433421951 FRN: 320160E		93/2, B.T.ROAD <b>KOLKATA-700090</b> Email id: caskmahanta1957@gmail.com MRN: 055184
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**CALCUTTA SOCIETY FOR PROFESSIONAL ACTION IN DEVELOPMENT**  
 (A Registered Society under the West Bengal Societies Registration Act, 1961)  
 PREMISES NO. 252, GARFA MAIN ROAD, KOLKATA-700075, WEST BENGAL

**CONSOLIDATED INCOME & EXPENDITURE ACCOUNT**  
**FOR THE FINANCIAL YEAR ENDING ON 31<sup>ST</sup> MARCH, 2024**

INCOME IN RUPEES	SCHEDULE	AMOUNT FC SECTION	AMOUNT LOCAL SECTION	AMOUNT GROSS TOTAL
GRANT IN AID FOR PROJECTS	FC-5 & LC-5	1800,040.00	7320,727.00	9120,767.00
GRANT IN AID (GOVERNMENT PROJECTS)	LC-6	.00	7390,700.00	7390,700.00
OTHER INCOME OF THE SOCIETY	LC-7	.00	2797,569.97	2797,569.97
EXCESS OF EXPENDITURE OVER INCOME		263,519.92	41,214.27	304,734.19
<b>TOTAL OF INCOME</b>		<b>2,063,559.92</b>	<b>17,550,211.24</b>	<b>19,613,771.16</b>

EXPENDITURE IN RUPEES	SCHEDULE	AMOUNT FC SECTION	AMOUNT LOCAL SECTION	AMOUNT GROSS TOTAL
ADMINISTRATIVE EXPENSES	LC-9		1662,225.57	1662,225.57
FUND MOBILIZATION EXPENSES	LC-10		440,550.00	440,550.00
CARITAS GLOBAL BMZ PROGRAMME (FCRA)	FC-6	1461,962.92	.00	1461,962.92
GIVE FOUNDATION PROGRAMME (FCRA)	FC-7	591,501.24	.00	591,501.24
PROJECT: ADMI -BIRBHUM	LC-11	.00	4047,366.00	4047,366.00
ADIM-HOWRAH	LC-12	.00	1645,665.00	1645,665.00
ADIM-MURSHIDABAD	LC-13	.00	1568,079.00	1568,079.00
GIVE FOUNDATION PROJECT	LC-14	.00	569,660.00	569,660.00
- JALLEEVAN MISSION TRIPURA	LC-15	.00	3901,140.00	3901,140.00
HAI PROJECT	LC-16	.00	10,161.00	10,161.00
WADI TRIPURA PROJECT	LC-17	.00	57,266.00	57,266.00
TATA CSR PROJECT	LC-18	.00	13,175.00	13,175.00
SUDA PROGRAMME	LC-19	.00	22,344.00	22,344.00
IOCL-CSR PROJECT	LC-20	.00	106,115.00	106,115.00
LEDP NABARD TRIPURA PROJECT	LC-21	.00	296,828.00	296,828.00
PURULIA SOLAR DOM PROJECT	LC-22	.00	32,638.00	32,638.00
NABCON PROGRAMME	LC-23	.00	150,000.00	150,000.00
NAFED TRIPURA PROJECT	LC-24	.00	893,173.00	893,173.00
NAFED 24-PARGANAS (NORTH)	LC-25	.00	1230,895.00	1230,895.00
RIDF BIRBHUM	LC-26	.00	11,935.00	11,935.00
RIDF HOWRAH	LC-27	.00	29,161.00	29,161.00
RIDF-MURSHIDABAD PROJECT	LC-28	.00	145,113.00	145,113.00
NABARD FPO PURULIA	LC-29	.00	207,866.00	207,866.00
NABARD FPO-HILI PROJECT	LC-30	.00	259516.00	259516.00
NABARD FPO-ALOASHA	LC-31	.00	91,000.00	91,000.00
DEPRECIATION	FC-3 & LC-3	10,095.76	158,339.67	168,435.43
<b>UDIN-24055184BKAHEH5393</b>		<b>2,063,559.92</b>	<b>17,550,211.24</b>	<b>19,613,771.16</b>

SIGNED INTERM OF OUR SEPARATE REPORT OF EVEN DATE  
 FOR S. K. MAHANTA & CO, CHARTERED ACCOUNTANTS

DATED: 19<sup>TH</sup> SEPTEMBER, 2024  
 PLACE: KOLKATA-700090

 PRESIDENT President	 SECRETARY General Secretary	 TREASURER Treasurer
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(S. K. MAHANTA)  
 PROPRIETOR  
 MRN-055184, FRN-320160E  
**C.A.S.K. Mahanta LL.B, FCA**  
 S.K. Mahanta & Co. Chartered Accountants  
**MRN-055184 FRN-320160E**  
 93/2, B.T Road, Kolkata-700090  
 (M) 8240006170, Email: caskmahanta1957@gmail.com



## Thank You - Our Well Wisher

SPADE is sincerely grateful to those organizations and individuals who have supported us financially and provided advice for the development of common people and nation-building.

- ▶ Jal Jeevan Mission, Department of Drinking Water & Sanitation, Ministry of Jalshakti, Government of India (GoI)
- ▶ National Agricultural Cooperative Marketing Federation of India Ltd. (NAFED), GoI
- ▶ National Bank for Agricultural and Rural Development (NABARD), Kolkata Regional Office
- ▶ National Bank for Agricultural and Rural Development (NABARD), Tripura Regional Office
- ▶ Water Resources Investigation & Development Department, Government of West Bengal (GoWB)
- ▶ PWD (Drinking Water & Sanitation) Government of Tripura
- ▶ Department of Panchayat and Rural Development, GoWB
- ▶ Department of Self Help Group and Self Employment, GoWB.
- ▶ West Bengal Swarojgar Corporation Ltd. Government of West Bengal (WBSCL), GoWB
- ▶ District Development Manager, NABARD & Lead Bank Manager- Dakshin Dinajpur, Purulia in West Bengal and Sepahijala & West Tripura districts in Tripura.
- ▶ NABARD Consultancy Services Private Limited (NABCON)
- ▶ Executive Engineers, PWD (DS) Division of Bishalgarh & Agartala - II, Tripura
- ▶ West Bengal Accelerated Development of Minor Irrigation Project: District Programme Management Unit (DPMU) - Howrah, Birbhum and Murshidabad
- ▶ CARITAS India and Germany
- ▶ Give Foundation - US and India
- ▶ TATA Power Community Development Trust, Haldia
- ▶ Barefoot College International - Tilonia
- ▶ Indian Institute of Technology - Kharagpur and NB Institute for Rural Technology (NBIRT)
- ▶ 24 Parganas District Disaster Management Department West Bengal
- ▶ Kandi Block Mahila Cooperative Credit Society Limited
- ▶ Gopal Nagar New Pratibha Mahila Sngaha Bahumukhi Prathamik Samabay Samity Limited
- ▶ Manasi Mahila Rinadan Samaby Samity, Nabadwip
- ▶ West Bengal SHG Promotional Forum, Kolkata and thousands of women and their families have participated and made SPADE's programs a success.



**Spade**  
Innovates ways of learning

## CALCUTTA SOCIETY FOR PROFESSIONAL ACTION IN DEVELOPMENT

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